

# ANNEXES



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# ANNEX I

## SECTION I

### INTRODUCTION TO THE HEALTH SYSTEM ASSESSMENT APPROACH AND MANUAL



## ANNEX I.2.A THE HEALTH SYSTEM ASSESSMENT APPROACH: A HOW-TO MANUAL

*Health Systems 20/20 has produced this Version 2.0 through a consultative process of reviewing the original manual, gathering expert opinions on the latest developments in HSS, compiling lessons learned from applications of the approach, and updating the text and formatting. The evolution of the HSAA manual since its inception is shown in the following table. At the same time, USAID is developing a similar approach to assess the private health sector called “Assessment to Action”. These two efforts reflect not only a more holistic approach to health systems but a recognition that most developing countries’ health systems consist of many actors, not only the MOH.*

### HSA REPORT REVIEW AND REVISION PROCESS

Countries	Year	Methodology	Contributed to update HSAA
Angola	2005	Project led. National level interviews, select site visits, coordination with PMI team assessment. MOH and NGO debriefing and participation in development of recommendations before departure.	Version 1.0
Azerbaijan	2005	Project led. National level. Collected health system data with a focus on the pharmaceutical system.	
Benin	2006	Joint Project-USAID. National Level interviews, Select site visits	
Pakistan	2006	USAID led. National Level interviews, Select site visits	
Yemen	2006	MoH led. MoH adapted methodology for their internal assessment	
Malawi	2006	Project led. National Level interviews, Select site visits	
Ghana	2006	Project led. National Level interviews, Select site visits	
S. Sudan	2007	Joint Project-USAID National Level interviews, Select site visits	Version 1.5
Vietnam	2008	Joint Project-local organization led. Provincial level; included a provincial level questionnaire; tested a scoring matrix; and incorporated capacity building to institutionalize the HSA in local Health Strategy and Policy Institute.	
Namibia	2008	Led by MoH. National level. 2 HSA team members contributed expertise as part of a broader national health sector review.	
Nigeria	2008	Project led. National level review and state level questionnaires. Due to country size – the HSA team gathered data from state representatives at a workshop in Abuja through individual interviews and focus groups.	

TABLE 2.5.1 HSA REPORT REVIEW AND REVISION PROCESS CONT...

Countries	Year	Methodology	Contributed to update HSAA
West Bank	2009	Joint MOH-Chemonics led. National level. MOH conducted the assessment and created 6 technical working groups to collect data on the 6 building blocks; with TA from USAID through Chemonics.	Version 1.5
Senegal	2009	Joint Project-World Bank led. National level interviews and field visits to select facilities; MOH assigned the National HMIS director to accompany and assist the HSA team	
Vietnam	2009	Led by local research organization (HSPI) with Project support. Provincial level; Continued to institutionalize local capacity in HSPI; HSPI assess 6 provinces with minimal TA; used scoring and questionnaire as suited local context.	
Cote d'Ivoire	2010	Joint Project-World Bank led. Multiple Stakeholder training workshops at the National level. Technical work was conducted by national working groups and built local capacity.	
Lesotho	2010	Project led. National and subnational level. Tested extensive sub-national data collection; MOHSW representatives participated in data collection. Showed extensive field work was expensive for little value-added.	
Zimbabwe	2010	Project led. National and subnational level. Tested extensive sub-national data collection. Subnational data, in this case, was key to verify national level due to politics.	
Angola	2010	Project led. National level; limited site visits; Created draft zero and MOH and NGO debriefing and participation in development of recommendations before departure, USAID review of draft 1; No local team members; Quickest to complete the assessment.	
Kenya	2010	Project led. National level interviews with additional sub-national site visits to confirm central level data; Extensive stakeholder engagement, including Ministry ownership and leadership; Linked to country processes;	
Tanzania	2010	Project led. National level interviews with site visits; Emphasis on local stakeholder engagement in the process.	
Guyana	2010	Project led. National level interviews with MOH on Assessment team; Tested formal stakeholder engagement methodology; included capacity building as much as possible	
Uganda	2011	Joint Local research institute - Project led. National level. Conducted as 1st phase of capacity building and institutionalization of the HSAA in Makerere University; Defined a set of SMART indicators for measuring health system progress going forward.	Version 1.75
Ukraine	2011	Project led. National level interviews; with select site visits; Focused on HIV and TB planning; Looked at decentralization?	
Mozambique	2011	Project led. National level interviews with site visits;	
Ethiopia	2011	Joint Regional Research group - Project led. National level. Conducted as 2nd phase of capacity building and institutionalization of the HSAA in Makerere University	
St. Kitts and Nevis	2011	Project led. National level interviews with site visits; extensive private sector integration;	
Antigua	2011	Project led. National level interviews with site visits; extensive private sector integration;	
St. Vincent and the Grenadines	2011	Project led. National level interviews with site visits; extensive private sector integration;	
Grenada	2011	Project led. National level interviews with site visits; extensive private sector integration;	
Dominica	2011	Project led. National level interviews with site visits; extensive private sector integration;	
St. Lucia	2011	Project led. National level interviews with site visits; extensive private sector integration;	
Benin	2011	Joint regional research group – project led. National level interviews with site visits; Conducted as training to institutionalize the HSAA within INSP (National Public Health Institute)	